

Journey Home Board Executive Committee

March 21, 2014

4:00-5:00pm

I. Attendance

Attendees: Adrienne Breidenstine, Mark Furst, Kevin Lindamood, Kate Briddell, Dominique Moore, Bill McLennan, Sister Helen Amos

Absent: Olivia Farrow, Amy Kleine, Jeff Hettleman

II. Executive Committee Purpose & Expectations

Executive Committee will serve as a senior leadership team for Adrienne. It will also bring key decisions to the full Board for discussion and action. It has the authority to make decisions for the full Board when unforeseen business arises or when the need to make a decision is time sensitive.

III. Journey Home Board Workgroups

There are seven Board Workgroups, several of which have already started to meet. The goal is to have all workgroups organized by April. Adrienne has received requests from several Board and community members to have a Youth Homelessness Workgroup. The Executive Committee discussed how best to address community interest to work on youth homelessness issues.

The EC considered the following:

- Does creating a population specific workgroup cause us to need other population specific workgroups, like one for Veterans or individuals?
- All of the goal workgroups should be thinking about youth and other populations in their work.
- There are several existing community groups that address youth and family homelessness, CoHo, BHYI, and SHARP.
- Should we create a temporary youth workgroup to address community interest?
- The Board needs to be responsive to community interest and need. Given that the Board is new and is just learning how to get organized, we should expect that we will continue to test and adjust our Board structure. In a year's time we may find that we need a new structure and we should remember to be flexible.

The Executive Committee agreed to create a Special Needs Population Workgroup. This workgroup can focus on youth homelessness but also other populations. It can be a great resource for fundraising workgroup to help to bring in funders that want to focus on specific populations, and a resource for other workgroups.

IV. Funding Decisions: the Children's Coordinator Program & Move in Kits for Family Stability Program

The Resource Allocation Workgroup recommends that the Journey Home Board fund two projects: 1) the Children's Coordinator Program, and 2) Move in Kits for the UWCM Family Stability / Shelter Diversion Program.

The Children's Coordinator Program (CCP) funds four education liaisons that work in four family emergency shelters: 1) Baltimore Outreach Services, 2) House of Ruth, 3) Salvation Army, and 4) SVDP Sarah's Hope. This program also provides a \$20K grant to the Public Justice Center to fund their education project.

The RAW approved funding for the CCP for one year providing that Adrienne develop better performance measures to track progress of this program. The current program performance measures track outputs rather than outcomes. The new performance measures for the PJC and the coordinators are included on the RAW approval form.

As of December 2013, this program served 377 people (parents and children) in emergency shelters. This equates to spending approximately \$415 per person. The Executive Committee agreed that overall the Journey Home needs to do a better job of tracking outcomes for the programs it funds. To help gain a better understanding of the CCP, the RAW asked that CCP grantees provide a presentation on the program and the challenges and accomplishments the grantees experience. This presentation is scheduled for Friday, April 11 at 10:00am at the UWCM. Executive Committee members are invited to attend as well. Adrienne will send the outlook invitation to all EC members. The Executive Committee voted to approve funding for the CCP for one year and agreed that the program performance measures be revised to better reflect program outcomes.

Mark Furst dropped off of the call for a discussion about MIK. The UWCM Family Stability Program requests \$19,500 for one year of funding for MIKs. They anticipate that this grant will provide approximately \$650 in funding to furnish a home for 30 households. For past MIK contracts, TJH providers have contracted with Blum's, a non-profit furniture store in Baltimore, to purchase items. Blum's has been a good partner and has not charged providers delivery fees.

Service providers cannot use federal or state funding to purchase home items for homeless households. The Executive Committee felt this was a good use of Journey Home funds and approved this request.

Adrienne will work with UWCM to execute contracts for the CCP grants and the MIK grant.

V. April Journey Home Board Meeting

The next Board meeting is scheduled for April 22 from 3-5pm. It will be held at Mercy Medical Center. This a majority of the time for this meeting will be spent on a discussion about how Baltimore can proactively implement Housing First practices among its CoC-funded permanent supportive housing providers. This is a JH Strategic Priority and is also something that HUD wants of all CoCs. The Board will hear a short presentation from national expert Barbara DiPietro from the National Health Care for the Homeless Council, on what Housing First is and how it is applied in PSH models.

It will be important for Executive Committee members to help keep the discussion focused on the following: 1) HF in CoC-funded PSH in Baltimore, 2) HF is an evidence-based practice that is central strategy within the Journey Home, 3) whether or not we believe in this is the right approach is not up for debate.

The Board will also review an updated Memorandum of Understanding between Baltimore City and UWCM. This MOU outlines responsibilities of UWCM and the City. It takes into account the ED role and UWCM's role as fundraiser and fiscal agent for the Journey Home. UWCM is working on a draft MOU now.

The Board meeting will also have a brief presentation from the Housing Authority on their efforts to end homelessness and updates from JH Board members.

VI. Board Volunteer Opportunities

Opportunities for Board members should be made available. The Executive Committee suggested several opportunities, including:

- Project Homeless Connect, scheduled for October 2, 2014 at the Baltimore Convention Center. Volunteers would be needed to help clients throughout the day.
- 2015 PIT Count will be held in January 2015 and will include an unsheltered count. Volunteers are needed to conduct the unsheltered count.
- Serving meals at Our Daily Bread and Paul's Place.

Adrienne will work to create a calendar of volunteer opportunities for the Board.

VII. Updates

- a. Provider Site Tours
- b. Veterans Homelessness initiatives
 - i. Baltimore will participate in a 25 Cities Initiative with partners from Housing and the VA. This initiative will focus on getting our coordinated intake and assessment system up and running. Adrienne and Kate will go to DC March 27-28 to learn more about this effort.
 - ii. Baltimore HSP endorsed two providers Supportive Services for Veterans Families (SSVF) NOFA application's: VAO Chesapeake and Project PLASE. This NFOA could bring up to \$3million in SSVF funding to Baltimore.
 - iii. HABC released a RFP for Project-based VASH on March 18. This could bring up to 75 VASH vouchers to Baltimore.
- c. HPRP Audit
 - i. The Board of Estimates voted to approve spending \$3.7 million to repay HUD for the HPRP grant. Comptroller Pratt believes that homeless providers should repay the HUD, which has been a hot topic issues as of lately.
 - ii. MOHS must present at an informational City Council hearing on Tuesday, March 25 and it is expected that HPRP will be the topic of discussion. MOHS and providers are trying to reframe the discussion on how HPRP helped people in

need in Baltimore. Several providers have agreed to provide testimony at the hearing in this regard.

d. MOHS-HSP

- i. NOFA & CFA - mid-April we will know about NOFA. Weinberg is providing \$500,000 to contribute to FCA.
- ii. HMIS transition is still in process. HSP lost its HMIS Director and experienced some barriers with Client Track, which has contributed to the delay in making this transition.
- iii. Coordinated Intake and Assessment
 1. HSP has been leading the development of a coordinated intake and assessment system with TA support from Corporation for Supportive Housing (CSH). The new system includes two walk-in sites, 211, and outreach as ways to access the system. As of now the development group is looking at an entry assessment tool and we expect to be able to go live with the new system sometime in May.

VIII. Next Meetings

Executive Committee Meetings will be held quarterly via conference call. There may be times when the EC needs to meet in between quarters and those meetings will be scheduled accordingly. The meetings for the rest of the year are as follows:

- Friday, June 13 at 4:00pm
- Friday, September 19 at 4:00pm
- Friday, November 7 at 4:00pm